



## daily GOOD

All human beings are part of the tapestry of the universe, part of a pattern which connects. Nothing exists in isolation, in separateness. When I realize this network of grand relationships, I lose the illusion of my separate self. --Satish Kumar

## **The Trust Network**

The most important network in an organization? Some say it's the 'trust network'. Former MIT professor Karen Stephenson teaches that it's a company's human infrastructure that really determines whether it lives or dies, and knowing who trusts whom is as important as knowing who reports to whom. In this view, organizations have a sort of double-helix system, with hierarchy and networks constantly influencing each other, ideally continuing to co-evolve and therefore becoming more effective. But her Quantum Theory of Trust goes beyond theory: understanding the trust network concretely can help suggest useful changes that elevate an organization's performance. An example of a general way to improve the level of trust: simply increase the speed with which people respond to communication.

## **Be The Change:**

Gain more trust by speeding up your response time in correspondence, and in general, treat those you communicate with as a part of the 'network of grand relationships'.